

**College Ruled White Paper**  
**Single Subject**

Dannison National Company, Holyoke, MA 01031



33-706

100 Sheets/Ream 8 1/2 x 11

2054898265

2054898266

LUL  
KSB

180

9/7/93

ERM AST procedure - LST/JNT

WSA/JNT Audit review - Punch list status -

Follow up all items

Status of ~~the~~ open items

why open - value judgements

~~WSA~~ Call on Ketzlers

~~WSA~~ Copy of report to DEM  
Legal Section

40/48 scheduled

~~WSA~~ J. Miller's list of Assets

ACT under J. Miller

Dep't mts 2-3rd Oct

Everybody paid 3rd Oct

DEM out Wed → Fri

Everybody part

Everybody met 3rd Oct

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9/13

Floyd Miles - Follow up

Job Descriptions

PVD end users

P.O. Approval

Kenin Tubbs

Conf Info

GMBOT

Disposal of PZ at all locations - Get consistency

Can we get the PZ vendor to take the mat'l back.

#	Title	Ac	Amount	Descr
632		632		

Expand on PVD

Kenn BL / P500

Acct / Study Org

#136

17.0

95-96

5 102

95 96 97

2054898268

Inspected by EPA at Col Hts 1587-90-91 - Record review

Sept 27, 1993

WPT Staff Meeting

Lalinda Jones at MLC then Cabarrus  
Common at Cabarrus  
Jenkins interview this week

\* End of Today with Moxey issues

Capital Forecast      188 million → 160 million  
Submit                      Target

\$178 million achieved includes BPR  
but BPR has been removed from project list  
gets us to \$176 million

\* Save \$50K in PC's - Hold onto JNT's PC  
(300K budgeted)

"If" list takes us to \$170. But Steve is going forward  
with \$176 million

\* Make list of all forecasted <sup>capital</sup> projects with project  
managers (project leaders) "The Chief"  
Get list to J. Miller today

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Red Express project continues - 10 machines by end of year. Project is not dead.

CTB United Way Breakfast Coordinators

WSA 12:30-3:30 Mfg Engineers - will be by Teleconference

Final Budget Review at 1:30 Tuesday  
(£1 million per month)

Retirement party at 3:30 (900 years of experience)  
(2000 years for R&D)

October 13<sup>th</sup> retirement party for WPT  
may change to October 11<sup>th</sup>

Oct 29 WPT, SCD, McCracken, Watson, Pettibone  
MSI

Mgmt Syst Integration

McCracken - User Representation - Strategies  
for Operation

IS - Technical

MTS - Control Design to fit within architecture  
Looking for Watson to handle all IS ~~for~~ technical  
functional - Both factory & ~~exp~~ support  
department needs

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~~Ca. Pesticide Review~~  
~~in Congress~~

New Product

DEM

Salary head count review not cancelled

DEM

9/29 Presidents award dinner

10/2 WPT departs for Europe - Push supplier to open relationships similar to Omnibus.  
Larry Wexler, Bob Latschew down on trip

DEM

Jack Nelson Sr VP receiving Beta reports to WIC  
Marketing, Sales, Production Plans

DEM

Carolyn Lang VP Planning to replace Jack Nelson  
reports to Wexler

DEM

Pesticide Administration is relocating to Leaf, not  
R&D pending decision between Parval & Houghton

Parliament will move to M/C (either Bay 4 or 5)

Shulith Gr 11, to Gillespie Group

Len Turner will progress in needs

Bright Johnson is OSHA Training Coord for Engineers

DEM

Talk to Latschew about Col Hts EPA letter

Mgmt Development decentralized to support groups

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## R&D Quarterly Review Meeting

Ron Lively - Intel Products Needs <sup>Prices</sup>  
Based on 3 year planning cycle

### Key Markets

Japanese PM has 12.3% of market and growing  
Hong Kong - and other Asian markets

Salem very strong 10.7% market share

Morl Menthel 2%

### Korean

Low Tar 7.4mg

Imports at premium price - 6.3% market share

### Singapore

Far East has significant demand for 10's & 14's  
packagers

### Taiwan

Malaysia - Project to Board this week -

May use NET if development is completed by 6/94

### PRC

EEC/EEA - all R&D done in Europe

Area requires extensive capital investment to  
meet growth forecasts, Target for NET and

Cast Leaf processes constructed in those areas

Latin America - also target for NET and Cast Leaf

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Beetles - (Walter) - Integrated Pest Mgmt

Daryl Faustini

Phosphre treats all

Kabat Treats only larvae

Pheromones - 7-12 day old adults

1 larvae 15mg of tobacco or more

Tobacco moth or orientel

Housekeeping essential

Chemical application is last resort

Kabat and Dyprenex

Phosphre is last line of defense

Denise Coar - Chemical Application

- Scrubbing to remove contamination

Steam Conditore to replace Methyl Bromide  
for export Cut Filler and well  
achieve Phytosanitary Certificate

KABAT - An insect growth regulator

Control Failures in 1989 & 1991 - Misapplication of Kabat

1992 - Failure attributed to physiological  
difference - Resistant to 10ppm Kabat

concentration - Applied normally to 5ppm

RTR reported resistance up to 10ppm

Found resistant populations at Commercial Rd,  
Main St & Wharf at Redwood B/C

Develop of resistance bugs assisted by  
combining Kabat & Non Kabat in the  
same warehouse

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NO online April 1994

Program -

Continue ~~Method~~ Testing of Biological <sup>Assays</sup> ~~Tests~~  
Funding all whole in 1993  
Develop new compounds  
Nylar - 3-5 years??

EEC & EMA R & P

Allen Kassman - FTR

R & P → FTR → EMA (Includes Scandinavia)

EEC + Israel - Denmark

EMA From Hudson Curtain to the Great Wall  
of China plus Africa

Environmental Regulation of Factories and Packaging Issues

Audits of factories and factory emissions

181 personnel include \$80 at QA & Technical

Services for FTR and other factories

Includes a Semi Works Operation

ETS - Research on side stream smoke in support  
of ~~Henrich Racht~~ ~~Gerret Rieck~~

Pesticide Mgmt - Analysis of DDT residues etc  
in cigarettes in Eastern Europe

Environmental Issues

ECO Audit Program

New Regulation

New technologies for air scrubbers  
water treatment and waste disposal  
Impact of newly acquired facilities

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Worldwide Regulator Affairs - ETS Issues  
Ted Lattanzio

X - Two weeks to decide to take this job

What does this dept do? - Goals Plan Objectives

The problem is increased consumption restriction  
Little natural support for the industry

There is a price ~~support~~ to those who  
support industry

There is concerted effort against the industry  
Smokers feel guilty

ETS framed as an impact on children  
Inconsistent policies within PM

⇒ We must create the means to support the industry

⇒ PM will need to develop and deploy resources  
to save itself and the industry. There  
is no strong industry lobby - it is  
ineffective

Our external competitors who wish to ban  
smoking by 2000. - They are a formidable  
Worldwide adversary

⇒ Diverse Audiences with mutually exclusive  
motivations, goals, etc requires  
different messages with different  
messengers

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The anti ETS movement has a big and direct impact on the bottom line and is potentially irreversible.

Unless restriction are stayed, business operation will be irreversibly and negatively impacted.

We are in a state of disarray, we are not focused and we poorly communicate the facts

We need focused positive plans involving full scale effective education

There are strong social negative trends. Need to create and communicate accommodation positive

Resources need to be directed to Shift and communicate new perceptions, since perception is reality

Need to reassess PM's ~~test~~ interaction with media with constant long term communication plan. This business could fail ~~business~~ unless we reach media.

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That

Conrad

Tobacco company

In the regulatory environment we are politically vulnerable. The regulators will win unless we act on our plan. There is no political price to pay to back tobacco.

Legal department needs to be involved in all parts of the plan process, not just as a clearance process.

Senior Mgmt must support development of resources - current and new - to attack the issue

Need to redirect current resources, use more outside resources

S W O T  
T e n e p h  
e e c h  
t e a t

Stream<sup>+</sup>

Information, Planning, \$, Science, political deal,  
Inside & outside resources,

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9 AM Day 6  
8:30

Competition weakness is that they, the other  
Zachos and they, took the numbers

To win we must

Execute all these great plans to combat  
Limits on restrictions

Need money, people couple with a  
senior mgmt push

Ensure reasonable accommodation 3

Enriches

1994 plan

Information out ? following

Accommodation plan

Facilities H&Q Management Program

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KGF Environ Group  
Liaison

Sludge Dryer

NO<sub>x</sub> controls

PVD

KJB, DZ

Env. Manual Updates

CTB

Env. Coord Training

CTB

Audits CTB

Energy DATA DZ

IAQ WJA

CFC CH

Phosphine KJB, CH Pass off to KJB or BK

Permits to Operate

Recycling

Form R

Chemical Treatment

BK - Programs for Willard BK

Used my accountabilities for Env/Ethical

Superfund Site

TSD Audits

KGF Env. Group Liaison

DW - Water Treat Procedures

BK - Env Remed Water Treat System

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9/30 Staff mts  
W/DEN

4605

Kier ← Do job descrip

Barbican

Zimmerman ← Do job descr

[Banks]

< Wagner >

< Hilton >

K  
Z  
B

MISTY

Wagner  
Curt Hilton

Short Form JNT

Mgr Permits & Regulation

X

500/-n Pelletized fuel

\$32/ton

1500 ~~6000~~ connect elct

2" Long X 1/2" pelletized fuel

Labor 3 people \$15/hr

\$1/mill caput -15yr

10' x 50' x 20' High

1 shift

JOBS DESCRIPTIONS

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B.K

Above Ground Storage Tanks Program - Just started

Training for Env. Coord 4E1/4E2

Gabbard Env proposal

Another proposal due mid October } to CTB

Post

Spec Plans - Cabarrus Lvl - reports to EGT.

Work complete

Future

Truck and organize from 20<sup>th</sup> Street

Some assistance to recycle

Complete work on AST - about 1/2 reviewing Federal side

What defend of group

- No projects just programs

Environment Quality Control

Auditors

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S/S in AM

COMPUTER

10/1 - Staff Meeting  
MW - Kraft Info on Waste  
Virg Eng. on Waste

Called Becker - ~~he~~ ~~now~~ gave him info

10/7 Staff Mtg

BK Get rid of all work associated with patents  
Keep some laboratory space. But  
what's the justification - How much  
storage space do we need - What can we share  
with others. Example - Waste water tests  
- BOD, COD, Copper, Zinc. What  
capacity does Hill have for future sampling

10/14 Do space allocation

11/14 Johnson - T&I specialist for MTS  
+ 2 to 3 full time - Work from 10 principles to  
work on during 1984. - Find a principle to work on

WSA

GM Added down days around Thanksgiving

WSA Set up meeting w/ Hunter / Wagner / Merrill

WSA Work on M/C Audit w/ Marshall

WSA IDDS for a full Sept Mtg

WSA/WPP

DCE

MFW

Risk assessments associated w/ Air Permits  
Zimmerman + someone else - Maybe everyone in the group

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10/5 Staff Mtg

- Long Range Goals & Future Opportunities

Due by Noon

Keep track of all regulatory documents. On the manual - get the return of the old document. Otherwise use return receipt process

EGT AST; SACC Cabarrus, Lvl; Oil Purchase Contingency Plan

BCK Coor Training - info to CTB for future work  
20<sup>th</sup> st equipment disposal

WSA Own a sampler for gtr wastewater sampling  
BK & EGT to review AST policy

Curt  
Hinton

George Patscan / Carlsman

Isothiolalene - OK at Cab & Lvl

Fel Bonderant

<sup>Emery</sup>  
WSA Release Manual - BK

ORZ TSD Audit Program - finish 11/12

WSA LVL Oil Storage Tank LSPD - Above Ground

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DRZ  
Energy Database

- CFCs

TSD Programs & Audits

⇒ no other programs

TSD - Track:

Manifests - Substance  
Quantities  
Site

Verify Cal/cul/me lab function

Monthly Control - Daily reports of residuals

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Wash DC Solid Waste Committee

DPUs - Active Projects

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WSA 10/11/57 mtg  
Talk to Julie - Prefer not to change budget

Doug Miller - Eng  
Amy Cook Tech Service  
Sam Uhler Yr

TQI  
Coordinators  
5-6 mos of training

Customer must define needs & expectation

WSA Oct 14 Quality Leadership Seminar - Distribute Flyer

WSA DTW Wayne - Isothiazolone - What do we do to  
get rid of it - What's the strategy

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10/6 GTB - Phosphene

- Name for AICHE seminar steering committee for April  
Seminar

10/11/83

GTB

10/24  
11/1

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10/12 Staff Mtg Agenda

- Emergency Response Manual - ~~by noon the end of the day Friday~~  
by noon Monday

- meeting with each individually - Assignments  
by early next week

- Draft 94 plan

Cooperation

Communication

Copies of all documents, covers etc

→ - Software Training

- PMP process

→ - Legal Memo for WPP on VA Emergency Standard

~~PTO~~ BCK - AST - Procedure/Policy in development  
NPW GMP's - Talk to Chris Drury on his work/Bill Reck  
Compliance with State? Federal  
Partial Standardization

CH A. & Warner cleaning programs at factories  
- M/C primarily - to follow up to other sites  
- Complete work by Nov. 1.

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VACATION 10/22

Incinerator LVL

Reclaiming Tobacco - WPT-H6B

WSA

Longterm Nicotine Controls what else

Incinerate

Scrubbing

Condensing

what else

Long term -

Odor Control

WSA

Biological reduction (nitrogen) nitrates - Proposal from Kans  
Follow up w/ Rachel Haupt or Paglissai or Kova

WSA

Check Meade's list for Capital Projects  
- BL Plant timing  
Return info to DEM

WSA

Cornell Symposium 4/10-19

MPW

WSA

@Chemtreat / LVL

Risk mgmt Proposal from EPA / ORC - DRZ? Can he do it?  
KTB / WSP ?? Anyone??

Non mty w/ Rosbe T2 E3

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KOB - Arsenic Test on an emission from coal  
fired boiler - Coal assay at same time

GMB Chromium - in sludge - type  
Qts of dried mat'd for lab extraction

MPW BNA-ENFLEX  
GMA ✓  
GMP's  
Cornell

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Call Mitchell

Stallmats

~~10/18/83~~

~~For~~

Wayne? Hinton - Lvl

Never give more than one thing at a time -  
more programs needed

Borelli - Corp Affair - Environmental Report - Annual

WSA/Don Env. Report -

~~WSA~~ ~~Aerial photos to Don~~

WSA

MPW

Don

Dept mtg Schedule / Agenda

WSA

Risk Assessment

WSA

KTB

Int'l Contract w/ ERM for Rate Structure

As of Nov 1 PC Support go to IS

Nov 4 Dept mtg

DTW

CH

ACT \$3 million

WSA

Rework Budget!

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Next Study meeting -  
Discuss Bodybuilding

Weekly note

CBS not  
Phosphorus

Make up 24h about 13/12 and 13/12  
Also call Phil

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DOT Points of activities Last 3-4 months

10/21 - Mtg w. Fil Bondeau, Curt Hunter, Dave Wagner  
regarding Chen Trust at CUL.

DEM - Get legal review on contract language  
at sites like Cofu Rd

2054898293

10/25 Staffmtz

Change manpower loading to show PM people only

add odor & nicotine

KJB

Outsource remediation of phosphine vs in house

Dinner

Samp is waiting for kang

Merke to scrub ammonia

Mechanism to scrub ammonia out of air stream

Excluding option of acid scrubber

Including a waste water treatment

- Rank 500 premium

- WPP & KJB follow up

$KNO_3$  also -

⇒ Live to the dates on the plan PMP's

Manage Hazardous Waste Generation

Flyash

Sludge

Review Computer Operation for Cafetline Ulsch

Technical ID: Odor and Nicotine

Contract vs PM People

Include WSA time

Take out Sludge Project for GMB

Reclassify GMB to B Sores

2054898294

1991

Good work on last 3 youth activities

Due 10/28

MTg w/ Delacruz - Podoya

WSA B - List for Donna Blanks

Video tape for DEM. Evaluate

PMUSA Environmental Video Tape - Awareness

Solid Waste

Spill Plans

NT 1A to DEM

Add time for TAQ

2054898295

Jaye

During December 5 days in total to close out S/S

\* Kevin Connell - T

\* 1. Following phone call Ron Behar

Any chemical regimens stages through central first  
prior to implementation

See independent, autonomous operation of independent  
offices as a problem

When pushed by factories - keep us in the loop

2054898296



11/3

Meeting w/ Chen Tse

Jointly developing and implementing  
technological advances

[ Steering Committee formed yesterday ]

Goldblatt & John Myers

EST  $\leftrightarrow$  BAS

W3A

11/11 - BC Plant Mts

Scrutiny Mts w/ B Seng

$\rightarrow$  Send KTB - Betsy, Neuman, Kivi  
- Get Time from Neuman

Audit follow up at BC Plant  
Memoranda distributed  
TSO's

W3A

Time punctuated DRE

W3A/BC

GMA's Risk Assessment

DRE BC  $\leftarrow$  EGT, etc, DB

PM's all by DTM

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Nov 5, 1993 - PM Review w/ Brian Kerner & DEM

~~WPT memo to DRZ~~

DRZ job description - Generic - Senior Analyst  
& Analyst

WSA Copy of project assignments to DEM

- CDROM

- SCD

11

10

9

8

7

6

10-45-45

12-60-28

20-53-21

9-40

30-36

10-19

0-20

10-

Billur Cigs

BCK - Note about CD Rom

17450 } Dec 93 PMUSA Headcount  
17176

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② Factors & Dates

① Audit Purpose  
What who How

③ Original Schedule

④ Updates by Factor in Order of Audits  
Immediate action or action then a

Plan of action

[Priorities]

[Action Plan]

## BUDGET CONSTRAINTS

COMMON ISSUES : Starts on course then

Recommit Schedule

Sch mts of Reid

QMP - LT also

> Do not ~~allow~~ <sup>allow</sup> to complete  
G.M.E. & D.E.M.

2054898299

S/S, BL  
~~Vol 7~~

~~WSA~~

DEPLO Cogen -  
Steam from Cogen this

~~WSA~~ CALL MIKE SEXTON Re Aud 7

Aud 3

POSS. to IMPINT

BCK

NO p report

KJB ~~not memo~~

⇒ Copy to Hitchak.

DEM Staff MTH -

Tuesday MTH - Balance Photo copies

Beeper

Time out - Voice / Travel Business / Personal

WSA Check all computers - ASC - OBUS Cost Development

~~WSA~~

PMP - 4pm Wednesday or 1pm Thursday

De pm - PMP for CMH reports

WSA

Status of Office Supply Budget PMP

2054898300

11/16 DEM Staff Mtg

Odor noise and waste water from BL Plant  
based on hourly ~~mp~~ thought

M/C audit Punch List  
2219 - 3.54

Acid Cleaning M/C

BK

Did you talk to Pontot about Risk Assessment

WAT

CIBO Response

MIP role out February - First activity is to  
Create a list of duplicative or conflicting activity  
non essential

GM

Org review - talk about promotions

Key development activities -  
Presentation skills,

Reid

~~Chris~~ Chris Drury - replace Lou Torano

~~Much~~ Much Haul - York in Risk -

Shook Hardy & Bacon

Dalton Service Reg & York

Jose Callaway, Takes Drury place in Specification

2054898301

KJB

DRZ

EYE

CMH

DTW

FLL

Tech. Writing - Proj Mgmt

Verbal - ~~27~~

Proj Mgmt. Communication

Proj Mgmt

2054898302

2054898303

Did finally show up at Central Plant -  
when the chimney appeared  
Just in Time  
Popper works

WPT Staff Meetings  
11/29/93

- Floyd to provide a list of salaried tagged for layoff from Stockton (currently, 300 salaried at 5/5)

Long term agreement allow does not allow layoffs prior to June

Will eliminate short work weeks

- 80% of the eligible voluntary took it - 240

- Time to evaluate - what would this organize if we were to operate in a crisis mode - look back to the late 60's

- Production could drop as low as  $170^D + 100^E$  (now at  $270 + 100$ )

- SCP, Direct reports + their direct reports 1<sup>st</sup> part of January

Is there anything we can accelerate into 1993

- Work done by the end of year, but not paid for until first qtr can be accrued

- List of possible accruals to J. Miller by 12/10

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14 + 57 > open question where are the 27 14's  
15 + 30

Bill Thumants 14's to be with the 12's & 13's

Doesn't want to defend 14's who he infrequently  
sees during a year (Gangsterville)

D. Knud

WPT depart 7am for two days. Return Wednesday PM  
LRT, CI in Lul Wednesday

Minority Vendor Goals memo from Lessey -  
Look for other minorities. Who gets credit  
under omnibus Program. Get info to  
Terry Sims by 12/10

Blood drive coordinator - need a volunteer - Don Knudson

Kurt Hunkler - Dec 17 mtg - WPT staff will not attend  
- Need to respond prior to that date.

Graig Fuller - advance copy of smoking policy.  
To be issued corporate wide

Each director should have a property book -

List of all assets owned - Check w/ John Miller

Next week M&M mtg is cancelled (1/18 start mtg)

Roles & Responsibilities -

D. Davis - Documents - Died - Lul, Cal taking different tasks

- On agenda for next M&M mtg

Prog Mgmt - Central System

Mc Crathen

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Standards Development -

WEP - Use Calamus as a base line  
moving slowly

Control Syst Programing - Done

Tech/Non Tech Training - Research the  
needs of Engineers - West H & H - now Joe Bellot

Water Treatment - Done - Split

York Sub assemblies - LRT - Complete next week (12/7)

~~John Miller~~ to give an update at the next MMT mtg

Diversify Training of OEM suppliers on hold -

WPT - proceed - Major vendors -  
ERM

Show an view of diversify to major vendors

Need a standard communications Package

- John Miller will get this pkg together  
using the facilitators - Mid January

LRT  
DCK

Presentation to Murray on 12/8 about use of Bermuda facility  
NET into existing D/LTS mtg w/ H & B, C. Lilly, J. Williams, <sup>2nd Mond</sup> WPT

WLT Tarnage will be pres. mgr on M/C Bay 5 starting 2/1/84

Cal Collins

Reports to Joe Bellot Assoc Principle 14 -

Ennet not ready to announce - trying to get him  
promoted to a 14 - goes to M/C

Steve Church takes Ennets place

John Miller gets a SPC slot from somewhere

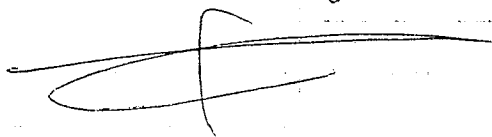
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DTW

227-58-4733

155

WST/DP Monthly Reports



2054898307

CTB / DTW on Chiller Tube cleaning - y/JR Lawrence  
Jorge Mabescane  
Find alternative waste sites - ECE  
Find backup lab - Plant

SM Monthly reports - CPUS is acceptable if not embarrassing  
CPUS ~~is~~ acceptable up to a point - add  
hand written notes if necessary

CTB EDTB & Boon

TBO reports this month  
12/13/14 Trip

Keorg

Vacation Sched

→ YAD

GM - ally contracts - H/w

→ ~~DK~~, ~~Waxner~~, ~~Bte~~

→ KSM Video Tape 12/14 T361 - Modeling Demo

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✓ Documentation

Interview Users

Separate Functional from Bug Fixes

Change control document  
Time & dollar base

Level 1 Bugs in allegedly "Beta" software

Tech oversight

- Mike in trenches instead of direction work

\* => Standards

Not paying for bug fixes

Bill Hope QA on Pata Design

Report writer

✓ Security of program / Database

Valid data design - objective

✓ User involvement in spec. process

① Change control document / Procedure

② Requests form - Specification

=> Test Plan from Alpha Test

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Review Apple's system code  
 Exits (code -

Testplan -  
 Function Accept. Documents

Format for spec documents  
 - User manual  
 - Code

- Design Documents  
 - System documents

Done -  
 ① Doc Delivery - check for format  
 ② Application / Enhancements  
 User accept /  
 Draft Documents  
 ③ Make it also better

Staff Mtg - 12/7

PMR

Excellence in Execution  
What have we done  
Improve  
Measurements

R&D Env. Mtg

KSB Phosphine monitor in abatement units - is this  
desired, req'd, etc.

KSB Packed bed liquid scrubber - KSB support  
Polypropylene. Much higher flow rates - need  
to look at other packing materials

Solid met'l

KSB  
Gm

1:30 Thursday

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36,000 ACFM / SCFM  
85% VOCs - Based on test  
90% Particulate  
80% NH<sub>3</sub>  
55% Nic

2054898311

Paulist - MSDS updates  
w/c  
Update used oil procedures

Monthly Reports

Oil Tanks 221

CFL's

Ph

Li

WSA

Following  
Jan 1, 1994

Linda -

Please get me a blank  
Voucher form Bill

2054898312

- of PVD - APRIL

Average

46/24 A/R x 3.2

4% all local travel & office expenses.  
No charges for computers

Subsidaries - Discounted 10% to Richmond office  
\* add 5% to that - Pass thru at cost

Cap increases 3.2

Rich Clary

700	UB
200	Relax
140	
3	

2054898313



Paulist - MSDS updates

WLC

Update used oil procedures

Monthly Reports

Oil Tanks L2/L1

CFL's

Phm

Li

WSA

Following  
~~Jan 11, 1994~~

Under -

Please get me a blank  
Voucher form Bill

- of PVD - APRIL

Average

46/24 A/R x 3.2

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Cap increases 3.2

Rich Clary

700 UB

200 Relat

240

?

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2054898312

BLP/ant / P500

RL Reconfiguration

Engineering feasibility near completed - details done - ready to go to Whitman-

MIP Efforts - Complete 1/12

On 1/4 - 75min. Mtg to comm

Brainstorming Department priorities - Delivered Permit

Add Final Regs

MRF recycle %

Training

Follow up w/ 1/2 DAY mtg on Brainstorm



Deliverable

Internal  
to SCD  
Fin, HRTS

External  
EPA permits  
SARF

2054898314

4/4/94 - Envt Transp right Brian

✓ U.S. Tank at Colonial Hqs - <sup>Woodward</sup> Results in

✓ Coper Road Storage Tanks -

Proposal to conduct cleanout. BCK

TSD Audit Reports - Finalized

Joint Effort

Manifest Procedure Training  
1 week

⇒ Mark Davis  
⇒ Ed Sterling

Staff Meeting DEM

Transfer

Flyash - At North Carolina by BCK

- Richmond by EYE

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QRM

Midwest billing unknown - Lvl  
Southeast - Not much work

D.G.  
Ans

No charge for Doug Guy until problems are  
corrected. Don't expect any more bills  
from B. Douglass

No charge for outside consultant - John Newell  
6 to 8 months to develop a marketable PVP

\$100,000 cost overrun

⇒ Still step process ⇐

multiphasic

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1/10/94

Wagner -

1. Canan Island. They have done analysis and sent to DTW.

2. Chiller w/ treatment & tube cleaning

3. Schedule by end of week for all programs.  
Gado Boile should be complete by 2/1. -  
Inclusion Boile Implementation

4.  $\frac{150}{1600}$  50 x 30

Emi - Fred White - DEM / MPW

Next w/ AGG then ~~etc~~, then Woodward Clyde,  
then Bill Roberts

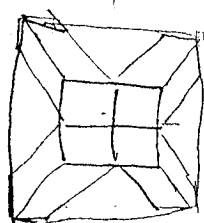
KSD Boiler Test at Cabarus

Air emissions inventory at Louisville - Work in progress by L. PR

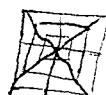
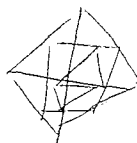
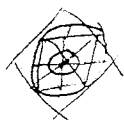
WSA Odor - Nicotine - Project Number  
Schedules

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1/10/94



- ✓ Prepare for Team MTS
- ✓ Banks - Sludge Report
- Order / Nicotine Projects a/ Members
- Col H & Pkgs RosBE 7848334
- Calamus Boiler Test
- ✓ Audit Results for Cal ? BLP Plant

MIP

Assessment of ~~Actual~~<sup>the</sup> Environmental  
Impact of Corporate Activities

Who is in the Best Position to evaluate the  
~~eff~~ results.

→ Stock Room 2-Tower and O/C  
Production waste product handled different

MSDS

1/2 Day for M Davis

Menden - Records

Thurs - Wedne wall

Thurs 10am - 1pm Exit Interview

Monday PM - Pilot Plant at or chills plant most PM

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Logue 8-320

\*3655\*

2054808320



Dates w/ Salvador  
→ 1/31, or 2/1, or 2/7 ↔  
Include S/S and M/C

Bill Hope 215-524-3592

Test Plan in progress with Ogarrick

Never met the std of delivery

- Some problems as old as 1 to 2 years old

80% of Testplan completed - Single & multi user

Sobey - 30-45 days

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Woodward Clyde -

Regulation on remedial are muddled

- Some discretion on both sides

- May not be necessary to list several options -  
could list only one

- Do we really have to mention the gts spilled (800#)

Does vapor extraction really work

2054898321